

September 16, 2012

The Honorable C.L. "Butch" Otter  
Governor, State of Idaho  
The Statehouse  
Boise, ID 83702

Dear Governor Otter:

It is with strong emotion and immense gratitude that I write to express my thanks for the opportunity to serve in your cabinet these last five and a half years.

During this time and with your leadership, DFM has been able to help the State weather the largest economic challenges of a generation while simultaneously advancing improvements to state operations and improving customer service to its citizens; reduced the size of government and its burden on the taxpayers; and place Idaho in a position of strength on the road to recovery.

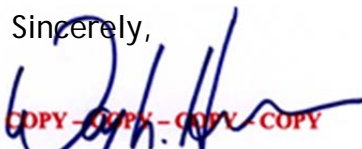
I have been honored to help play a role in this. Even more so, I have been honored and humbled by the faith and support you have continued to show in my work and that of my staff.

After serving as DFM Administrator longer than any of my predecessors, it is now time for me to move on. I have accepted a position outside state government and accordingly **do hereby submit my resignation effective close of business on Friday, September 28, 2012.**

I leave DFM stronger than I found it with a well-trained and dedicated staff of professionals ready and willing to advance the causes of good government on any front. I am proud of my DFM team and believe that they will continue to serve the State with honor long after my departure.

Words cannot express how much I have appreciated working with and learning from you. I am proud to have been associated with your administration and wish you well as you continue to serve the people of this great state.

Sincerely,



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Wayne L. Hammon  
DFM Administrator

